

100 great hospitals in America | 2019

Becker's Healthcare is pleased to release the 2019 edition of its list of "100 great hospitals in America."

The hospitals included on this list have been recognized nationally for excellence in clinical care, patient outcomes, and staff and physician satisfaction. These institutions are industry leaders that have achieved advanced accreditation and certification in several specialties. The list also includes industry innovators that have sparked trends in healthcare technology, hospital management and patient satisfaction.

Becker's Healthcare selected the following hospitals for inclusion based on analysis of ranking and award agencies, including *U.S. News & World Report's* 2018-19 rankings, CareChex, Healthgrades, CMS star ratings, Leapfrog grades and IBM Watson Health top hospitals. *Becker's* also sought nominations for this list.

Contact Laura Dyrda at ldyrda@beckershealthcare.com with questions or comments on this list.

Note: This list is not an endorsement of included hospitals, health systems or associated healthcare providers. Organizations cannot pay for inclusion on this list and are listed in alphabetical order.

Abbott Northwestern Hospital (Minneapolis). Abbott Northwestern Hospital is the flagship facility of Minneapolis-based Allina Health and also serves as a teaching facility of the University of Minnesota in Minneapolis. The 631-bed hospital serves more than 200,000 patients annually across the state and trains more than 30 residents each year. Abbott Northwestern ranked No. 1 in the Twin Cities on *U.S. News & World Report's* Best Regional Hospitals list for 2018-19, its sixth consecutive year.

Aurora St. Luke's Medical Center (Milwaukee). Aurora St. Luke's Medical Center is the flagship hospital of Milwaukee-based Aurora Health Care, an integrated healthcare system that merged with Downers Grove, Ill.-based Advocate Health in 2018 to create the 10th-largest nonprofit health system in the U.S. The medical center, known for its highly respected heart and vascular program, is licensed for 900 beds, but currently has about 560. Since 1982, the medical center's surgeons have completed more than 800 heart transplants, more than any other healthcare system in the state. In 2018-19, *U.S. News & World Report* ranked St. Luke's the top hospital in Southeastern Wisconsin for the second consecutive year.

Banner University Medical Center Phoenix. Banner University Medical Center Phoenix is one of the 28 hospitals under the Banner Health umbrella. The medical center has 757 beds and serves as the designated academic medical center for the University of Arizona College of Medicine in Phoenix. Banner University Medicine has 882 faculty physicians, 48 fellowship programs and 36 residency programs. In 2018-19, *U.S. News & World Report* ranked Banner University Medical Center Phoenix the No. 2 hospital in Arizona.

Baptist Health Lexington (Ky.). Established in 1954 as Central Baptist Hospital, Baptist Health Lexington has grown into a 391-bed tertiary care facility with a medical research and education center. Baptist Health Lexington is a leader in maternity care, having delivered nearly 160,000 babies since its establishment. The hospital has more than 500 physicians on staff that specialize in more than 50 areas. In 2018-19, *U.S. News & World Report* ranked Baptist Health Lexington the No. 2 hospital in Kentucky.

Barnes-Jewish Hospital (St. Louis). Barnes-Jewish Hospital, the largest healthcare facility in Missouri, has 1,638 licensed beds and 1,266 staffed beds. In 2018, the hospital's 1,698 attending physicians and 3,738 registered nurses oversaw 53,428 inpatient admissions and 79,457 emergency department visits. In 2018, Barnes-Jewish Hospital opened a new 12-story inpatient tower. In 2018-19 *U.S. News & World Report* named Barnes-Jewish Hospital the No. 11 hospital in the nation and the No. 1 hospital in Missouri.

Baylor University Medical Center (Dallas). Founded in 1903, Baylor University Medical Center was the first hospital of the Baylor Scott & White Health system and serves as its flagship. It has grown from a 25-bed facility into a major academic medical center with 914 licensed beds. Baylor University Medical Center has 4,982 employees, including 1,209 physicians and 220 medical residents and fellows, who care for more than 300,000 patients per year. In 2018-19 *U.S. News & World Report* ranked the medical center No. 3 in Texas.

Beaumont Hospital-Royal Oak (Mich.). Beaumont Hospital-Royal Oak is a 1,100-bed teaching facility affiliated with three medical schools in Michigan, including Oakland University William Beaumont School of Medicine in Auburn Hills, Michigan State University College of Osteopathic Medicine in East Lansing and the Wayne State University School of Medicine in Detroit. The hospital has 454 residents and fellows on staff, as well as 1,400 physicians. Beaumont Royal Oak Emergency Center is among the highest volume emergency departments in the country, with 130,733 visits in 2018. In 2018-19, *U.S. News & World Report* ranked Beaumont Hospital Royal Oak the No. 2 hospital in Michigan.

Beth Israel Deaconess Medical Center (Boston). Beth Israel Deaconess Medical Center, a Harvard Medical School teaching hospital, has 673 licensed beds, including 493 medical-surgical beds, 77 critical care beds and 62 OB-GYN beds. Currently, the medical center has more than 2,000 principal investigators, technicians and staff overseeing 2,500 active clinical research trials. In 2018-19, *U.S. News & World Report* ranked it the No. 3 hospital in Massachusetts.

Billings (Mont.) Clinic. Billings Clinic is a physician-led, multispecialty group practice. The 304-bed nonprofit is Montana's largest healthcare organization, with about 4,200 staff members, including more than 440 physicians and advanced practitioners. Last year, the hospital's total community benefit was \$45.4 million, which included \$11.4 million in financial assistance to 8,700 patients. Billings Clinic was ranked the No. 1 hospital in Montana by *U.S. News & World Report* in 2018-19.

Boston Children's Hospital. Boston Children's Hospital is one of the largest pediatric care facilities in the U.S. with 404 beds. It is also a teaching hospital for Boston-based Harvard Medical School. Each year, Boston Children's medical staff oversees 25,000 inpatient programs, 26,500 surgical procedures and 214,000 radiological exams. In 2018-19, *U.S. News & World Report* ranked Boston Children's Hospital the top pediatric hospital in the nation for the fifth consecutive year.

Brigham and Women's Hospital (Boston). Brigham and Women's Hospital, an internationally known referral center and flagship hospital for Brigham Health, is a major teaching hospital of Boston-based Harvard Medical School. Brigham and Women's Physician Organization has more than 1,200 physicians and BWH has around 1,100 trainees. The hospital is also home to the BWH Research Institute, which has more than 1,000 principal investigators who have earned more than \$640 million in research funding. *U.S. News & World Report* ranked Brigham and Women's Hospital among the top 20 hospitals in the nation in its 2018-19 rankings and the No. 2 hospital in Massachusetts.

Carilion Roanoke (Va.) Memorial Hospital. Carilion Roanoke Memorial Hospital is the 703-bed flagship facility of Carilion Clinic, which serves about 1 million residents in western Virginia. The hospital also teaches and develops medical leaders through residencies and fellowships sponsored by the Virginia Tech Carilion School of Medicine in Roanoke. Carilion Roanoke Memorial Hospital has 737 employed physicians representing more than 75 specialties. *U.S. News & World Report* ranked the hospital the No. 4 hospital in Virginia for 2018-19.

Cedars-Sinai Medical Center (Los Angeles). The nonprofit hospital was founded as a 12-bed facility in 1902. Since then, Cedars-Sinai has grown into an academic healthcare organization with two hospitals, including the flagship Cedars-Sinai Medical Center, more than 4,500 physicians and 40-plus care locations that see more than 1 million patients each year. Cedars-Sinai was ranked the No. 8 hospital in the nation by *U.S. News & World Report* for 2018-19, and was ranked among the nation's 50 best hospitals by Healthgrades in 2017-18.

CHI Memorial Hospital (Chattanooga, Tenn.). CHI Memorial Hospital was founded in 1952 and is affiliated with Chicago-based CommonSpirit Health, the organization formed through the merger of Englewood, Colo.-based Catholic Health Initiatives and San Francisco-based Dignity Health in 2019. The 349-bed hospital sees 18,000-plus inpatient admissions annually and conducts more than 19,000 surgeries a year. CHI Memorial Hospital was named the No. 2 hospital in Tennessee by *U.S. News & World Report* for 2018-19.

CHI St. Alexius Health Bismarck (N.D.). CHI St. Alexius Health Bismarck was founded in 1885 and is dedicated to serving the residents of central and western North Dakota, northern South Dakota and eastern Montana. They offer a full range of inpatient and outpatient medical services, including primary and specialty physician clinics; home health and hospice services; durable medical equipment services and a fitness and human performance center. CHI St. Alexius Health Bismarck was ranked the No. 1 hospital in North Dakota by *U.S. News & World Report* for 2018-19.

Children's Hospital of Philadelphia. Children's Hospital of Philadelphia opened in 1855 as the nation's first facility dedicated exclusively to pediatric care. Since then, the 546-bed institution has grown to include a staff of more than 13,000 people. It saw more than 29,000 inpatient admissions during fiscal year 2018. The hospital is also home of one of the largest pediatric research facilities in the U.S. and was ranked the No. 3 children's hospital in the nation by *U.S. News & World Report* for 2018-19.

Christiana Care Health System (Delaware). Christiana Care Health System is composed of two hospitals, in Wilmington and Newark, Del., with a total of more than 1,200 beds, several outpatient centers and other health facilities and a staff of more than 11,000 people. The health system is the only level 1 trauma center and high-risk delivery hospital in Delaware. In fiscal year 2018, Christiana Care Health System saw 52,339 inpatient admissions and performed 37,634 surgical procedures. The nonprofit system is also a teaching facility with more than 260 medical residents and fellows.

Cincinnati Children's Hospital Medical Center. The nonprofit academic medical center was established in 1883, making it one of the oldest pediatric hospitals in the U.S. Cincinnati Children's had more than 1.3 million patient encounters in fiscal year 2017, including patients from all 50 states and more than 589 from around the world. The more than 600-bed hospital has also maintained a clinical affiliation with the University of Cincinnati College of Medicine since 1926, training more than 600 medical residents and clinical fellows per year. Cincinnati Children's was ranked the No. 2 children's hospital in the nation by *U.S. News & World Report* for 2018-19.

Cleveland Clinic. Named the No. 2 hospital in the nation by *U.S. News & World Report* for 2018-19, Cleveland Clinic is an 18-hospital system with more than 5,895 beds at its inpatient and outpatient locations. In 2018, the health system, which includes hospitals in Florida and Abu Dhabi, conducted more than 244,000 surgical procedures and had more than 850,000 emergency visits. Cleveland Clinic also reported operating revenues of \$9.82 billion during fiscal year 2018. The health system, which is an academic teaching facility, had 1,923 medical residents and fellows in training last year.

Dartmouth-Hitchcock Medical Center (Lebanon, N.H.). Dartmouth-Hitchcock serves as the only academic health system in New Hampshire, providing roughly 1.9 million patients with access to 1,500-plus primary care physicians and specialists. It is the only level 1 trauma center in the state. The 396-bed facility was named the state's No. 1 hospital by *U.S. News & World Report* for 2018-19.

Duke University Hospital (Durham, N.C.). Duke University Hospital is a 957-bed facility that took 42,000-plus inpatient admissions and had more than 1 million outpatient visits during fiscal year 2018. The hospital is part of Duke University Health System, which has 19,000 full-time employees and is the second-largest private employer in North Carolina. The organization is also affiliated with the Duke University School of Medicine, which is credited with creating the nation's first physician assistant program. Duke University Hospital was ranked among the top 20 hospitals in the nation by *U.S. News & World Report* for 2018-19.

Emory Saint Joseph's Hospital (Atlanta). Founded by the Sisters of Mercy in 1880, Emory Saint Joseph's Hospital is the longest-serving hospital in Atlanta. It has grown to include a 32-acre hospital campus with 410 beds and 66 ICU beds. The hospital had 14,000-plus inpatient visits, 120,000-plus outpatient visits and 33,000-plus emergency room visits during fiscal year 2016. In 2013, the hospital became part of Emory Healthcare. Four years later, it was named the No. 2 hospital in the city and state by *U.S. News & World Report* for 2018-19.

Emory University Hospital (Atlanta). Founded in 1904 as Wesley Memorial Hospital, the facility was housed in a downtown Atlanta mansion that had been spared from significant damage during the Civil War. Now, the hospital has 751 beds, including 120 intensive care unit beds, and is known for its cardiology, cardiac surgery and neurosurgery services. Emory University Hospital had 26,000-plus inpatient visits, 166,000-plus outpatient visits and 44,000-plus emergency room visits in 2016. The facility was named the No. 1 hospital in the city and state by *U.S. News & World Report* for 2018-19.

Froedtert Hospital and the Medical College of Wisconsin (Milwaukee). Froedtert Hospital and the Medical College of Wisconsin is a regional health network that includes 1,700-plus physicians, almost 40 health centers and clinics, and five hospitals, including the flagship 604-bed Froedtert Hospital in Wauwatosa, Wis. The health network has roughly 1.1 million outpatient admissions and more than 50,000 inpatient visits annually. The network includes the Medical College of Wisconsin, the state's only private medical school. Medical college faculty direct or collaborate on more than 2,000 research studies, including clinical trials, per year.

Hackensack (N.J.) University Medical Center. Hackensack University Medical Center was founded as a 12-bed hospital in 1888 and has since transformed into a major nonprofit teaching and research hospital with 775 beds. The medical center, which employs nearly 2,500 physicians and recorded 69,457 admissions in 2017, is the largest provider of inpatient and outpatient services in New Jersey. *U.S. News & World Report* recognized Hackensack University Medical Center as the No. 2 hospital in New Jersey and among the top 5 hospitals in the New York metropolitan area in its 2018-19 rankings.

Hospital for Special Surgery (New York City). Hospital for Special Surgery was founded in 1863 and represents one of the oldest orthopedic hospitals in the country. Surgeons at the academic medical center perform more than 30,000 surgical procedures annually, including more hip surgeries and knee replacements than any other hospital in the country. On average, the hospital's joint replacement specialists perform 365 joint replacements every year. *U.S. News & World Report* has ranked Hospital for Special Surgery the No. 1 hospital for orthopedics for nine consecutive years, most recently in 2018-19.

Hospital of the University of Pennsylvania (Philadelphia). Hospital of the University of Pennsylvania opened its doors in 1765 and became the nation's first teaching hospital in 1874. Fast forward to today, Hospital of the University of Pennsylvania plans to further expand its footprint by opening a 17-story, 1.5-million-square-foot inpatient facility called "The Pavilion" in 2021, which will include 500 private patient rooms. In its 2018-19 rankings, *U.S. News & World Report* recognized Hospital of the University of Pennsylvania as the No. 1 hospital in Pennsylvania and among the top 15 in the country.

Houston Methodist Hospital. Houston Methodist Hospital was founded in 1919 as a 30-bed facility to help treat victims of the Spanish flu epidemic. The organization has since transformed into a 2,000-bed academic medical system within Houston-based Texas Medical Center. The academic medical system now comprises eight hospitals and employs 6,700 affiliated physicians and 24,000 staff members. In its 2018-19 rankings, *U.S. News & World Report* recognized Houston Methodist Hospital as the No. 1 hospital in Texas for the seventh year in a row.

Indiana University Health University Hospital (Indianapolis). IU Health University Hospital was known as the Robert W. Long Hospital when it opened in 1914 as the first teaching hospital for Indiana University School of Medicine. Today, the academic medical center trains more than 1,000 residents and fellows annually and employs nearly 30,000 team members, including 1,500 board-certified physicians. It recorded 115,354 admissions in 2017. *U.S. News & World Report* recognized IU Health University Hospital as the No. 1 hospital in Indianapolis and the No. 1 hospital in Indiana in its 2018-19 rankings.

Intermountain Medical Center (Murray, Utah). Intermountain Medical Center is the flagship hospital of Salt Lake City-based Intermountain Healthcare and with 504 beds is the largest hospital in Utah. The 1.7 million-square-foot medical center opened in 2007 and was named Utah's best hospital by *U.S. News & World Report* for the first time in 2013. In September 2018, Intermountain opened the Kem C. Gardner Transformation Center at Intermountain Medical Center, where scientists and physicians are collaborating on more than 1,500 research studies in more than 20 clinical areas.

The Johns Hopkins Hospital (Baltimore). Hospital benefactor Johns Hopkins opened the Johns Hopkins Hospital in 1889 with the vision of uniting a hospital and medical school in a previously unseen way. Today, the 1,177-bed hospital has maintained this focus on innovation, with clinicians pioneering numerous medical advancements in the last 25 years, including multipatient kidney "swaps," the nerve-sparing prostatectomy and a double hand transplant. *U.S. News & World Report* recognized the Johns Hopkins Hospital as the No. 1 hospital in Maryland and No. 3 hospital in the nation in its 2018-19 rankings.

Keck Hospital of USC (Los Angeles). Keck Hospital of USC is one of two acute care hospitals at Keck Medicine of USC, which includes the 158-bed USC Verdugo Hills Hospital, the 60-bed USC Norris Cancer Hospital and more than 40 outpatient facilities. Many physicians at Keck Hospital conduct research and teach at Los Angeles-based Keck School of Medicine of USC. In fact, after the medical school acquired the 401-bed nonprofit teaching hospital in 2009, the number of full-time faculty increased 29 percent. In its 2018-19 rankings, *U.S. News & World Report* recognized Keck Hospital among the top three hospitals in Los Angeles and among the top 10 in California.

Loyola University Medical Center (Maywood, Ill.). Loyola University Medical Center comprises a team of 6,151 employees, 760 physicians, 521 residents and 2,400 medical trainees. The 547-bed academic medical center has a level 1 trauma center, a 20-bed stem cell transplant center and a large burn center. In 2016, Loyola surgeons performed more lung and heart transplants than any other center in Illinois. In its 2018-19 rankings, *U.S. News & World Report* listed Loyola University Medical Center as the No. 3 hospital in Illinois.

Maine Medical Center (Portland). Founded in 1868, Maine Medical Center is the state's largest hospital with 637 beds and nearly 8,700 employees. As Portland-based MaineHealth's flagship facility, Maine Medical Center serves as both a community hospital and a referral center for residents across Maine and northern New England. The hospital also houses the Maine Medical Center Research Institute, where medical advancements spurred the creation of the hospital's dialysis and bone marrow transplant programs. *U.S. News & World Report* recognized Maine Medical Center as the No. 1 hospital in Maine in its 2018-19 rankings.

Massachusetts General Hospital (Boston). Opened in 1811, Massachusetts General Hospital has a long history of innovation, with a Massachusetts General physician performing the first X-ray in the U.S. in 1896. Massachusetts General houses the nation's largest hospital-based research center and had an annual budget of more than \$928 million in 2018. More than one-third of the hospital's physicians are conducting medical research across 30 departments, centers and institutes. *U.S. News & World Report* has ranked Massachusetts General among the nation's five best hospitals every year for more than two decades. The hospital ranked No. 4 on *U.S. News'* 2018-19 rankings.

Mayo Clinic (Rochester, Minn.). Mayo Clinic is the largest employer in the Rochester area with nearly 35,000 allied health professionals on staff, including 2,448 physicians and scientists. The health system also has a large global reach, treating 1.3 million patients from all 50 U.S. states and 136 countries in 2017. Mayo Clinic is highly dedicated to basic, translational, clinical and epidemiological research, funding more than 12,000 active clinical trials across 24 core research laboratories. *U.S. News & World Report* ranked the nonprofit academic medical center as the nation's No. 1 hospital in its 2018-19 ratings.

Mayo Clinic Jacksonville (Fla.). Mayo Clinic opened its Jacksonville campus in 1986, and the 304-bed hospital offers care in more than 40 adult medical and surgical specialties. With more than 5,800 allied health staff members and clinicians, Mayo Clinic Jacksonville is nationally ranked by *U.S. News & World Report* as the No. 1 hospital in Florida for 2018-19. Mayo Clinic Jacksonville received the Greening the OR Recognition Award from Practice Greenhealth in 2018.

Mayo Clinic Phoenix. A team of more than 6,600 clinicians and allied health staff provide care to more than 100,000 patients each year at Mayo Clinic Phoenix. The quality of care in each of those interactions earned Mayo Clinic Phoenix the No. 11 spot on *U.S. News & World Report's* national Best Hospitals Honor Roll and recognition as the No. 1 hospital in Arizona in 2018-19. The 268-bed hospital was ranked among America's 50 Best Hospitals in 2019 by Healthgrades.

MedStar Georgetown University Hospital (Washington, D.C.). MedStar Georgetown University Hospital is a 609-bed nonprofit teaching and research hospital. The hospital has a focus on four centers of excellence: cancer care, gastroenterology, neurosciences and transplants. The hospital is part of the MedStar Georgetown Transplant Institute, where surgeons have performed more than 5,100 transplants, including 106 liver transplants per year. The hospital includes more than 900 physicians and nurse counselors providing care for patients. In 2018-19, *U.S. News & World Report* ranked MedStar Georgetown the No. 1 hospital in Washington, D.C., for the third year in a row. The hospital is also home to three units that earned the Beacon Award for Excellence by the American Association of Critical Care Nurses and the Georgetown Lombardi Comprehensive Cancer Center earned National Cancer Institute designation as a Comprehensive Cancer Center.

MedStar Union Memorial Hospital (Baltimore). With roots dating back more than 160 years, MedStar Union Memorial Hospital has grown from a 20-bed facility to a 223-bed teaching hospital. Today, MedStar Union Memorial Hospital has more than 2,500 employees and a medical staff of more than 620 physicians. The hospital received the Partner for Change Award from Practice Greenhealth in 2017.

Memorial Hermann-Texas Medical Center (Houston). Founded in 1925, Memorial Hermann-Texas Medical Center is the primary teaching hospital for the McGovern Medical School at the University of Texas Health Science Center in Houston. As one of only two level 1 trauma centers in the greater Houston area, Memorial Hermann-Texas Medical Center provides emergency and trauma care to more than 40,000 patients a year. Known for its Heart & Vascular Institute, Memorial Hermann-Texas Medical Center was ranked among the top 30 hospitals in the nation for cardiology and heart surgery by *U.S. News & World Report* for 2018-19 and was also recognized as the No. 4 hospital in Texas.

Mercy Medical Center-Des Moines (Iowa). Founded by the Sisters of Mercy in 1893, Mercy Medical Center-Des Moines is the longest continually operating hospital in Des Moines. Mercy Medical Center-Des Moines has roughly 7,000 employees, a medical staff of more than 1,000, and 875 beds across several locations. A member of the Mercy Health Network, Mercy Medical Center-Des Moines was recognized as the No. 2 hospital in Iowa in *U.S. News & World Report's* 2018-19 rankings.

Mississippi Baptist Medical Center (Jackson). With roots dating back to 1911, Mississippi Baptist Medical Center has evolved to include 564 beds and several top-performing programs. Recognized by *U.S. News & World Report* as the No. 1 hospital in Mississippi for 2018-19, Mississippi Baptist Medical Center is part of Baptist Health Systems, which joined Baptist Memorial Health Care in 2017. Mississippi Baptist Medical Center earned a spot on Healthgrades' lists of America's 100 Best Hospitals for Joint Replacement Surgery and America's 100 Best Hospitals for Prostate Surgery in 2018.

Morristown (N.J.) Medical Center. Part of Morristown-based Atlantic Health System, Morristown Medical Center comprises more than 6,100 employees and more than 2,400 physicians and medical residents. In 2018, the 735-bed hospital had 39,383 admissions and 92,930 emergency department visits. Morristown Medical Center was ranked among America's 50 Best Hospitals in 2019 by Healthgrades and recognized as the No. 1 hospital in New Jersey on the *U.S. News & World Report's* 2018-19 rankings.

Mount Sinai Hospital (New York City). Founded in 1852, Mount Sinai Hospital is a tertiary care teaching hospital that has been recognized for providing high-quality clinical care. Mount Sinai Hospital earned the No. 18 spot on *U.S. News & World Report's* Best Hospitals Honor Roll for 2018-19 and was named the No. 3 hospital in New York. The 1,171-bed hospital established the first geriatric emergency department in New York City and is now home to a program for former NFL players seeking treatment.

MUSC Health-University Medical Center (Charleston, S.C.). MUSC Health, part of Charleston-based Medical University of South Carolina, comprises a 700-bed academic medical center, which includes a nationally recognized children's hospital, South Carolina's only solid organ transplant center, a National Cancer Institute-designated cancer center, a level 1 trauma center, an institute of psychiatry and more than 100 outreach locations statewide. MUSC Health-University Medical Center achieved recognition as the No. 1 hospital in South Carolina on *U.S. News & World Report's* 2018-19 rankings. In 2017, MUSC was named one of the first National Telehealth Centers of Excellence by the Health Resources and Services Administration.

Nebraska Medicine-Nebraska Medical Center (Omaha). Nebraska Medical Center is the teaching hospital for the University of Nebraska Medical Center and is part of Nebraska Medicine, which traces its roots back to 1869. The 718-bed hospital has earned a reputation for providing high-quality care and was recognized by *U.S. News & World Report* as the No. 1 hospital in Nebraska for 2018-19. Nebraska Medical Center, which has a team of more than 1,000 physicians, received the Bernard A. Birnbaum, MD, Quality Leadership Award from Vizient in 2016 and 2017.

NewYork-Presbyterian Hospital (New York City). An academic medical center with over 2,600 beds, NewYork-Presbyterian Hospital clinicians see more than 2 million patient visits each year, including roughly 310,000 emergency department visits. Created through the merger of the New York Hospital and the Presbyterian Hospital in January 1998, NewYork-Presbyterian Hospital has 20,000 employees and more than

6,500 affiliated physicians. New York-Presbyterian Hospital was ranked the No. 1 hospital in New York by *U.S. News & World Report* for 2018-19 and earned the No. 10 spot on the publication's Best Hospitals Honor Roll.

NorthShore University HealthSystem Evanston (Ill.) Hospital. Evanston Hospital opened in 1891 and is the center of NorthShore University HealthSystem. The 354-bed teaching hospital was ranked among the top 10 hospitals in Illinois by *U.S. News & World Report* for 2018-19, and it houses a level 1 trauma center, a neurological institute, a cardiovascular care center and the Kellogg Cancer Center. The hospital is the regional center for high-risk obstetrics and houses the Grainger Center for Simulation and Innovation, which provides clinicians and first responders with simulated trauma and emergency preparedness training in a controlled environment. In 2019, NorthShore University HealthSystem was recognized as one of Watson Health's 100 Top Hospitals for the 20th time.

Northwestern Memorial Hospital (Chicago). The 894-bed Northwestern Memorial Hospital includes 1,900 affiliated physicians across a spectrum of specialties. *U.S. News & World Report* ranked the hospital No. 13 in the nation and No. 1 in Chicago for 2018-19. Northwestern Memorial also received a 2018 Top Hospital Award from The Leapfrog Group. In 2018, the hospital joined a group of U.S. healthcare organizations serving as preferred providers of specialized care to patients in the United Arab Emirates. Additionally, Mishawaka, Ind.-based Franciscan Health entered into a professional services agreement with Northwestern Memorial Hospital to offer its patients neurosurgery and telestroke services.

NYU Langone Health (New York City). NYU Langone Health includes 1,182 beds and 6,361 medical staff members. The organization remains on the cutting edge of care delivery, launching a virtual urgent care service that gives thousands of patients access to 30-plus emergency medicine physicians for minor conditions such as flu-like symptoms and pink eye, in 2017. The health system's school of medicine made waves last year when it began offering full-tuition scholarships to current and new medical students with the aim of mitigating the high cost of medical education. *U.S. News & World Report* ranked the hospital No. 15 in the nation for 2018-19.

Ochsner Medical Center (New Orleans). With over 750 beds, Ochsner Medical Center is focused on remaining at the forefront of health IT, collaborating with its EHR vendor and Microsoft last year to deploy artificial intelligence technology as an early-warning system. The hospital's reputation for innovation also extends to its infrastructure. In summer 2018, the hospital completed a seven-floor addition to its West Tower, which features 34 private inpatient rooms. *U.S. News & World Report* ranked Ochsner Medical Center No. 1 in Louisiana for 2018-19. The hospital was a recipient of the 2018 Healthcare Information and Management Systems Society Davies Award, which recognizes innovative applications of health IT to improve patient care.

The Ohio State University Wexner Medical Center (Columbus). The Ohio State University Wexner Medical Center includes seven hospitals and 1,506 beds, with the 900-bed University Hospital as its flagship facility. Last year, OSU Wexner Medical Center opened the Bob and Corrine Frick Center for Heart Failure and Arrhythmia at the Ohio State Richard M. Ross Heart Hospital. The organization is focused on furthering care access and delivery, and in 2018, it collaborated with Columbus-based Nationwide Children's Hospital to develop a proton therapy treatment facility, the first of its kind in central Ohio.

OHSU Hospital (Portland, Ore.). OHSU Hospital includes 576 licensed beds and 2,231 credentialed healthcare providers. The hospital is one of five across the U.S. to be verified as both a level 1 children's trauma center and a level 1 site for children's surgery by the American College of Surgeons. It is the only hospital in Portland that received a five-star rating from CMS in 2019, and *U.S. News & World Report* ranked the hospital No. 1 in Oregon for 2018-19. In 2018, the organization completed the 320,000-square-foot Knight Cancer Research Building, which will bring together researchers focused on advancing cancer research.

Penn State Health Milton S. Hershey (Pa.) Medical Center. Penn State Health Milton S. Hershey Medical Center is a 548-bed facility that reports approximately 28,472 adult and pediatric admissions per year, as well as 74,945 annual emergency room visits. In 2018, The Leapfrog Group honored Hershey Medical Center with a Top Hospital award. Over the past year, the hospital has deployed a strategy to connect Hershey Medical Center, Reading, Pa.-based Penn State Health St. Joseph, and 67 Penn State Health Medical Group locations through one platform. Penn State Health is also planning to complete an emergency department expansion at Hershey Medical Center in 2019 that will add three new operating rooms.

Piedmont Atlanta Hospital. The 643-bed Piedmont Atlanta Hospital reports 54,662 emergency department visits, 28,587 inpatient admissions and 279,700 outpatient encounters annually. It includes a level 1 vascular center, and in 2018 received a Gold Quality Achievement Award from American Heart Association/American Stroke Association's Get with the Guidelines stroke program. *U.S. News & World Report* named Piedmont Atlanta Hospital the No. 3 institution in Georgia. Additionally, the hospital is building a 16-story, \$603 million patient tower that will add 870,000 square feet of new construction and up to 408 beds. The first phase of the tower project will open in 2020 and the final phase will be completed in 2026.

Porter Adventist Hospital (Denver). Porter Adventist Hospital, part of Centennial, Colo.-based Centura Health, includes 368 licensed beds and an active medical staff of 940. *U.S. News & World Report* ranked the hospital No. 2 in Colorado. The hospital saw 9,524 admissions and 20,742 emergency department visits in 2018. The hospital is currently focused on expanding its nurse navigation-led digestive health program and revamping its transplant program in partnership with Advent Health Orlando (Fla.).

Providence St. Vincent Medical Center (Portland, Ore.). The 523-bed Providence St. Vincent Medical Center includes several specialty centers and a transcatheter aortic valve replacement program. *U.S. News & World Report* ranked the hospital No. 2 in Oregon, and in 2014 received The Joint Commission's Comprehensive Stroke Center designation. The hospital is in the midst of Project Renew, which moves patients from their rooms to other locations so the hospital can remodel and replace the exterior of the main tower.

Robert Wood Johnson University Hospital New Brunswick (N.J.). Robert Wood Johnson University Hospital New Brunswick is a 600-bed academic medical center that features a level 1 trauma center. In February, the hospital opened a 21,000-square-foot critical cardiovascular care unit, which includes 24 intensive care unit rooms. Beyond clinical care, RWJUH takes pride in its work environment for staff members. The Human Rights Campaign Foundation has recognized the hospital as a Leader in LGBTQ Healthcare Equality for four consecutive years.

Rush University Medical Center (Chicago). This year, the medical center became the third provider in the nation to achieve the Healthcare Information and Management Systems Society's Stage 7 designation for the Adoption Model for Analytics Maturity, which recognizes healthcare organizations' application of analytics in patient care. The medical center received \$45 million from the Wounded Warrior Project for its Road Home Program, which gives military veterans and their families access to mental health services regardless of their ability to pay. The 727-bed Rush University Medical Center is ranked No. 2 in Illinois and the Chicago metro area on *U.S. News & World Report's* Best Regional Hospitals list.

Sanford USD Medical Center (Sioux Falls, S.D.). The 545-bed, 4,000-employee Sanford USD Medical Center is a teaching hospital for the Sanford School of Medicine at the University of South Dakota in Vermillion. The medical center is focused on giving its patients access to cutting-edge technologies, and in 2017 it opened a new 100,000-square-foot facility to house Sanford Imagenetics, a comprehensive program integrating genetics with internal medicine. The hospital is ranked No. 1 in South Dakota on *U.S. News & World Report's* Best Regional Hospitals list.

Scripps Memorial Hospital La Jolla (Calif.). The 444-bed Scripps Memorial Hospital La Jolla has served the San Diego community since 1924, and its campus includes the Barbey Family Emergency and Trauma Center, the Prebys Cardiovascular Institute, and Scripps Clinic's John R. Anderson V Medical Pavilion. Combined with Scripps Green Hospital in La Jolla, Scripps Memorial Hospital La Jolla ranks as the top hospital in the San Diego region, according to *U.S. News & World Report's* 2018-19 Best Regional Hospitals ranking.

Spectrum Health-Butterworth and Blodgett Campuses (Grand Rapids, Mich.). Established in 1873, the 564-bed Spectrum Health Butterworth Hospital includes the Fred and Lena Meijer Heart Center, the Helen DeVos Children's Hospital and the Lemmen-Holton Cancer Pavilion. Sister facility Blodgett Hospital was established in 1846 and houses 248 patient rooms. Since 2016, both award-winning nonprofit hospitals have continually been recognized nationally by *U.S. News & World Report* and Healthgrades for patient safety and medical excellence.

St. Cloud (Minn.) Hospital. St. Cloud Hospital, part of St. Cloud-based CentraCare Health, was founded in 1886 by the Sisters of the Order of St. Benedict. Today, the 489-bed hospital employs more than 555 physicians, and its workforce, including full- and part-time employees, totals 6,470. The hospital is decorated with national awards, making Truven's 100 Top Hospitals and *U.S. News & World Report's* Best Hospitals lists in 2017. St. Cloud Hospital also received its fourth Magnet recognition in 2018, one of only 49 hospitals to achieve the honor.

Saint Luke's Hospital of Kansas City (Mo.). The primary teaching hospital for the University of Missouri-Kansas City School of Medicine, St. Luke's Hospital of Kansas City has a network of more than 600 physicians across 60 medical specialties. For 2018-19, *U.S. News & World Report* ranked Saint Luke's Hospital of Kansas City among the top 5 percent of all hospitals in the country and as No. 2 in the state. CMS awarded the nonprofit hospital five stars for quality and safety measures in 2018.

St. Luke's Boise (Idaho) Medical Center. Founded in 1902, 604-bed St. Luke's Boise Medical Center is the largest healthcare provider in Idaho, and is the flagship hospital of St. Luke's Health System, also based in Boise. The nonprofit hospital was ranked by Truven Health Analytics as one of the top 15 health systems in the U.S. in 2018, its fifth consecutive year achieving the honor. St. Luke's Regional Medical Center and its sister hospital, St. Luke's Meridian (Idaho) Medical Center, are Idaho's top hospitals, and the only two to earn a five-star rating from CMS in 2019.

Stanford (Calif.) Hospital. The 613-bed Stanford Hospital houses the only level 1 trauma center between San Francisco and San Jose, Calif., and saw 76,115 emergency room visits in 2018. The hospital, staffed by more than 2,500 medical staff, was ranked the No. 9 hospital in the nation for 2018-19 by *U.S. News & World Report*. In 2019, Stanford Health Care plans to open a new, 824,000-square-foot hospital.

Strong Memorial Hospital of the University of Rochester (N.Y.). The 849-bed Strong Memorial Hospital of the University of Rochester is a nonprofit teaching facility with more than 3,000 researchers. The hospital operates alongside an oral health institute, a medical and dentistry school and a school of nursing. Over the past five years, Strong Memorial Hospital of the University of Rochester has achieved approximately \$1.2 billion in biomedical research funding and has received a total of \$86 million from the National Institutes of Health.

Tampa (Fla.) General Hospital. The 1,010-bed nonprofit Tampa General Hospital is home to a 32-bed neuroscience intensive care unit and serves a population of more than 4 million residents. The hospital is one of the area's largest employers with more than 8,000 employees and *U.S. News & World Report* named Tampa General Hospital the No. 1 hospital in Tampa Bay. Tampa General is the primary teaching hospital of the Tampa-based USF Health Morsani College of Medicine, which funnels more than 300 residents and 100 fellows to the hospital for specialty training.

Texas Children's Hospital (Houston). In 2017, physicians at the 945-bed Texas Children's Hospital completed more than 37,000 surgeries and delivered 6,000 babies at Texas Children's Pavilion for Women. *U.S. News & World Report* ranked Texas Children's Hospital No. 4 in the nation for 2018-19, and No. 1 in the nation for both child cardiology and heart surgery and pulmonology in the same years. In 2018, the Texas Children's Trauma and Grief Center received a \$1 million grant from the Victims of Crime Act to support children in the aftermath of the Santa Fe High School shooting that took place March 18, 2018.

Thomas Jefferson University Hospital (Philadelphia). Last year, 2,580 physicians and 3,300 nurses at Thomas Jefferson University Hospital treated 39,970 inpatients. The 908-bed nonprofit hospital is a designated Cancer Center of Excellence and Transplant Center of Excellence by OptumHealth, and Healthgrades honored the hospital with its America's Best Hospitals award for 2019. Jefferson Health made headlines last year when the system reported it would raise minimum wage for employees at its hospitals and Thomas Jefferson University to \$15 an hour. In the past five years, the health system has grown into a \$5.1 billion operation with more than 30,000 employees.

UC Davis Medical Center (Sacramento, Calif.). The 625-bed UC Davis Medical Center admits more than 30,000 patients each year, and specialists see almost 1 million visits there annually. UC Davis Medical Center is home to one of the 49 cancer centers designated by the National Cancer Institute as a comprehensive cancer center. The nonprofit UC Davis Medical Center is ranked No.1 in Sacramento by *U.S. News & World Report* for 2018-19.

Ronald Reagan UCLA Medical Center (Los Angeles). The 520-bed Ronald Reagan UCLA Medical Center was founded in 1955, and today its clinicians treat more than 50,000 emergency room patients each year. The nonprofit hospital, which includes Ronald Reagan UCLA Medical Center, Stewart and Lynda Resnick Neuropsychiatric Hospital at UCLA and UCLA Mattel Children's Hospital, is situated on four acres of the UCLA campus in West Los Angeles. *U.S. News & World Report* recognized UCLA Medical Center as the No. 7 best hospital in the nation for 2018-19.

UCSF Medical Center (San Francisco). UCSF Medical Center is a 600-bed academic medical center featuring three main California-based campuses in Parnassus, Mount Zion and Mission Bay. It is home to 1,600 residents and 1,100 postdoctoral scholars serving patients in San Francisco and from the surrounding areas. UCSF Health, which includes UCSF Medical Center as its flagship hospital, is part of Canopy Health, an accountable care network, and recently formed a strategic alliance with Greenbrae, Calif.-based Marin General Hospital to expand clinical collaborations in specialty care. For its 2018-19 rankings, *U.S. News & World Report* named UCSF Medical Center the No. 1 hospital in California and among the top 50 hospitals in the nation.

UF Health Shands Hospital (Gainesville, Fla.). Established in 1958, UF Health Shands Hospital is a 1,162-bed, nonprofit medical center. The hospital is home to more than 1,200 Gainesville-based University of Florida College of Medicine faculty, who provide care in more than 100 specialty areas. The health system also boasts a medical staff of 1,209 physicians and has 10,324 employees who provide care for patients during more than 55,000 admissions per year. UF Health Shands Hospital is a level 1 trauma center and has built affiliations across the state for specialty care to serve patients from across Florida as well as patients from more than a dozen countries.

UMass Memorial Medical Center (Worcester, Mass.). UMass Memorial Medical Center is a 773-bed academic medical center that includes 1,392 physicians, 2,402 nurses and 9,991 employees. The hospital supports around 37,668 discharges, 135,004 emergency department visits and more than 1 million outpatient visits per year. In 2019, the hospital earned a spot on the Healthgrades Best Hospitals list, and Newsweek named UMass Memorial among the Top 100 Hospitals in the nation. The hospital also earned the Platinum Certification of Recognition from the Health Resources and Services Administration Workplace Partnership for Life distinction in 2017.

UNC Hospitals (Chapel Hill, N.C.). With more than 900 beds, UNC Hospitals comprises N.C. Memorial Hospital, N.C. Children's Hospital, N.C. Neurosciences Hospital and N.C. Women's Hospital, all located in Chapel Hill. The health system was established in 1952 and has more than 1,700 faculty physicians. In 2019, UNC Hospitals was ranked No.1 on *U.S. News & World Report's* 2020 edition of America's Best Graduate Schools. The health system was also recognized among the nation's top 50 hospitals in ear, nose and throat as well as cancer treatment by *U.S. News & World Report* in 2018-19.

UnityPoint Health Cedar Rapids (Iowa). Unity Point Health Cedar Rapids is a 532-bed, nonprofit hospital. In 2019, UnityPoint Health – St. Luke's Hospital in Cedar Rapids received CMS' highest five-star rating. UnityPoint Health Cedar Rapids, along with its clinic and home care services, records more than 4.5 million patient visits annually, with projected annual revenues reaching \$3.7 billion. It is one of the nation's largest 15 nonprofit health systems.

University Hospitals Cleveland Medical Center. With more than 1,000 beds, University Hospitals Cleveland Medical Center includes general medical, intensive care and surgical units as well as two major hospitals: University Hospitals Seidman Cancer Center and University Hospitals Rainbow Babies & Children's Hospital, both in Cleveland. The health system's research center is home to the largest clinical trial site in northeast Ohio with more than 1,000 active trials. In 2019, University Hospitals Cleveland Medical Center was named to Ethisphere's 2019 World's Most Ethical Companies list, which recognized 128 honorees. The health system also ranked *U.S. News & World Report's* No. 2 in Ohio for 2018-19.

University of Alabama at Birmingham Hospital. University of Alabama at Birmingham Hospital is a 1,157-bed institution. The health system's UAB Callahan Eye Hospital was one of the first level 1 ocular trauma centers in the country, and it is the one of the only level 1 ocular trauma hospitals in Alabama. Founded in 1945, the health system comprises five facilities and more than 1,000 physicians. University of Alabama at Birmingham Hospital was recognized as top performing in various specialties, such as rheumatology and cardiac surgery, by *U.S. News & World Report* in 2018-19.

University of Chicago Medical Center. Founded in 1927, the University of Chicago Medical Center comprises 811 beds and more than 800 attending physicians. In December 2018, the medical center became the first U.S. hospital to perform back-to-back triple-organ transplants on two patients to replace their failing hearts, livers and kidneys. The University of Chicago Medical Center also recently expanded its care services with the addition of its new fetal and neonatal care center, which launched in February.

University of Colorado Hospital (Aurora). University of Colorado Hospital was recognized by *U.S. News & World Report* as the No. 1 hospital in Colorado in 2018-19. In 2018, the hospital became a level 1 trauma center. A partner of Aurora-based UCHealth, The University of Colorado Hospital's providers also double as faculty members at the University of Colorado School of Medicine in Aurora. Altogether, UCHealth includes 22,100 employees and 51,239 inpatient admissions and observation visits.

University of Iowa Hospitals and Clinics (Iowa City). With 811 beds, the University of Iowa Hospitals and Clinics admits more than 36,000 patients annually. In 2017, the hospital implemented a three-year strategic plan to increase healthcare professional recruitment and retention rates as well as expand UI Health Care's primary care. The health system employs an estimated 1,752 physicians and dentists, medical residents and fellows who are board-certified in more than 200 specialties. University of Iowa Hospitals and Clinics also includes more than 200 outpatient clinics and the inpatient hospital serves as a major transplant center that recorded 571 organ and tissue transplants in 2017. In 2018, Forbes Magazine recognized the health system as one of the Best Employers for Diversity, placing University of Iowa Hospitals and Clinics No. 16 among 250 employers nationwide. The health system was named the No. 1 hospital in Iowa by *U.S. News & World Report* in 2018-19.

University of Kansas Hospital (Kansas City, Kan.). The University of Kansas Hospital was established in 1906 as part of the University of Kansas School of Medicine and has since grown into a regional powerhouse. University of Kansas Health System was formed as a combination of the hospital and the University of Kansas Physicians in 2017, and the system opened a new 92-room surgical wing that same year. In 2018, the health system became a founding partner of a clinically integrated network, Centrus Health, and launched its Strawberry Hill Campus, which will

include expanded mental and behavioral health services. In February, the University of Kansas Hospital announced plans to launch proton therapy treatments for cancer patients.

University of Kentucky Albert B. Chandler Hospital (Lexington). The University of Kentucky Albert B. Chandler Hospital opened in 1962 and has grown into the 569-bed flagship hospital of UK HealthCare, comprising 9,000 healthcare providers. The hospital is a level 1 trauma center and has a level 4 neonatal intensive care unit. In October 2018, the hospital launched the UK Healthcare Simulation Center, which houses its multidisciplinary training and research program for healthcare providers. The simulation rooms all comprise technology including cameras and microphones to help simulate clinical scenarios from acute care, intensive care units and operating suites. In 2018-19, the health system was named the No. 1 hospital in Kentucky by *U.S. News & World Report* and among the country's top 50 hospitals in four specialties, including cancer and orthopedics.

University of Maryland Medical Center (Baltimore). Established in 1823, the University of Maryland Medical Center has grown into an 841-bed hospital. With more than 1,000 faculty physicians, the hospital performs more than 400 organ transplants annually. In 2019, UMMC opened a 24,000-square-foot adult inpatient behavioral health clinic. The hospital was recognized as Maryland's No. 2 hospital by *U.S. News & World Report* in 2018-19.

University of Michigan Hospitals - Michigan Medicine (Ann Arbor). University Hospital is an 11-story, 550-bed hospital dedicated to adult patients. Around 70 percent of the hospital's patients are admitted from outside the Ann Arbor area. As the flagship hospital for Michigan Medicine, the University of Michigan Hospitals earned a spot on the *U.S. News & World Report* Best Hospitals Honor Role in 2018-19. Michigan Medicine as a whole includes 1,000 licensed beds, 28,618 employees and 3,097 faculty members. In February, Michigan Medicine concluded a \$1.49 billion fundraising campaign to bolster the health system's research capabilities, student education and facilities design.

University of Texas MD Anderson Cancer Center (Houston). The University of Texas MD Anderson Cancer Center provided care for around 146,600 patients in 2018, including more than 45,000 new patients. The hospital includes a staff of 20,350 employees and 1,747 faculty members and is home to one of the sites of The Moon Shots Program, launched in 2012 to stop around 20 types of cancer that account for 63 percent of cancer deaths per year. The hospital has also received millions of dollars in grant funding from the Cancer Prevention Research Institute of Texas.

University of Utah Hospital (Salt Lake City). University of Utah Hospital opened its doors in 1965 and has grown to comprise four hospitals and 12 neighborhood health centers. The hospital is home to more than 1,000 board-certified physicians and 8,000 staff members. In October 2018, the University of Utah Health system created Family Planning Elevated, funded in part by \$5 million in grant funding, to provide education and training for community organizations that deliver reproductive health services. In 2018-19, *U.S. News & World Report* ranked University of Utah Hospital the No. 1 hospital in the state.

University of Virginia Medical Center (Charlottesville). As the flagship hospital for UVA Health System, University of Virginia Medical Center aims to advanced medical care as well as train the physicians of the future. *U.S. News & World Report* ranked the academic medical center No. 1 in Virginia for 2018-19. Last year, the 612-bed health system partnered with 20 other systems participating in AVIA network's Medicaid Transformation Project to develop a financially sustainable healthcare model for Medicaid beneficiaries.

University of Washington Medical Center (Seattle). UW Medical Center provides specialty care to patients in the Seattle region as well as those who arrive from around the globe for complex interventions. The hospital includes a level 4 neonatal ICU and cancer care in partnership with the Seattle Cancer Care Alliance. *U.S. News & World Report* ranked the hospital No. 1 in the state for 2018-19. The hospital also earned the Human Rights Campaign's National Leader in LGBT Healthcare Equality designation and Practice Greenhealth's Top 25 Environmental Excellence Award. In September 2018, the University of Washington's Northwest Genomics Center became one of three centers nationwide to earn the National Institutes of Health All of Us Research Program.

University of Wisconsin Hospitals (Madison). The 505-bed University of Wisconsin Hospital is the flagship hospital for UW Health and home to a level 1 adult and pediatric trauma center. The hospital also includes a certified comprehensive stroke center and UW Carbone Cancer Center, a National Cancer Institute-designated center, and it launched the state's first Lupus Clinic in February 2018. UW Health includes around 1,500 physicians who treat approximately 600,000 patients each year. *U.S. News & World Report* ranked the University of Wisconsin Hospitals No. 1 in the state for 2018-19.

UPMC Presbyterian Shadyside (Pittsburgh). A 520-bed tertiary care hospital, UPMC Shadyside includes nearly 1,000 primary care physicians who deliver services alongside specialists. As a whole, UPMC includes 40 hospitals with more than 8,500 beds and 5,800 affiliated physicians. *U.S. News & World Report* consistently ranks UPMC Presbyterian Shadyside among the top 20 hospitals in the nation, including most recently in 2018-19. The hospitals, physicians and researchers are also dedicated to clinical studies, especially focused on cancer and nursing research. The hospital is headquarters for the research facilities of the University of Pittsburgh Cancer Institute and it participates in Transforming Care at the Bedside initiatives.

UT Southwestern Medical Center (Dallas). UT Southwestern medical center includes three degree-granting institutions, which train around 3,600 medical, graduate and health professional students, residents and post-doctoral fellows annually. The 862 bed hospital's clinical staff accommodates around 370,000 emergency room cases per year. The hospital, which has 17,000 employees and a \$3.2 billion operating budget, earned the No. 2 hospital ranking in Texas by *U.S. News & World Report* in 2018-19.

Vanderbilt University Medical Center (Nashville, Tenn.). Vanderbilt University Medical Center trains around 1,000 residents and fellows each year in more than 100 specialty areas. The hospital is a large academic medical center, accommodating more than 2 million patient visits each year. The hospital also works with more than 60 other hospitals and 5,000 clinicians in the surrounding region as part of the Vanderbilt Health Affiliated Network to drive best practices and value-based care. *U.S. News & World Report* ranked VUMC the No. 1 hospital in Tennessee for 2018-19. In January, VUMC signed a five-year partnership with GE Healthcare to develop and deliver more precise immunotherapy cancer treatment.

VCU Medical Center (Richmond, Va.). VCU Medical Center is the flagship hospital for VCU Health, which also includes the Children's Hospital of Richmond at VCU, Community Memorial Hospital and Virginia Premier Health Plan. The hospital reported 39,438 inpatient discharges and 24,992 surgeries in 2018. *U.S. News & World Report* ranked VCU Medical Center the No. 2 hospital in Virginia for 2018-19. In June 2018, VCU Health broke ground on a new \$349.2 million outpatient facility as part of the redevelopment of its downtown medical campus.

Virginia Mason Medical Center (Seattle). Virginia Mason Medical Center is a nonprofit healthcare provider that includes 550 physicians and reported 14,707 inpatient admissions during 2017. Over the past two years, the 336-bed hospital has earned recognition as a Top Hospital by The Leapfrog Group and Healthgrades. In December, Virginia Mason appeared at the top of Washington Health Alliance's report on quality and patient experience. In 2017, Virginia Mason formed a clinical partnership and strategic affiliation with CHI Franciscan to expand care services throughout the region.

Wake Forest Baptist Medical Center (Winston-Salem, N.C.). Wake Forest Baptist Medical Center has a 100-plus year history in North Carolina. The hospital was founded in 1902 and now includes more than 14,000 employees and operates in excess of 1,000 acute care, psychiatric and rehabilitation beds. The 885-bed tertiary care hospital and campus includes a pediatric level 1 trauma center and burn center as well as the 144-bed Brenner Children's Hospital and a comprehensive cancer center.

West Virginia University Hospitals (Morgantown, W.Va.). The J.W. Ruby Memorial Hospital is a 690-bed academic medical center and flagship hospital for WVU Medicine. The hospital also plans to open a 155-bed children's hospital tower in 2020 that will cost around \$150 million and include a neonatal intensive care unit. The nine-hospital health system includes five specialty institutes and provides management services to three other hospitals. In 2017, the 1,625-bed health system supported 21,065 inpatient surgeries and 40,962 outpatient procedures. In 2018-19, U.S. News & World Report named West Virginia University Hospitals the No. 1 hospital in the state.

Yale New Haven (Conn.) Hospital. Yale New Haven Hospital was founded in 1826 as the General Hospital Society of Connecticut and has grown to into a 1,541-bed private, nonprofit teaching hospital with four pavilions around a central atrium. *U.S. News & World Report* ranked the hospital No. 1 in Connecticut for 2018-19 and its surgeons performed a record number of 30 adult heart transplants in 2018. In March 2018, the hospital became the first in the nation to earn The Joint Commission's Gold Seal of Approval for Advanced Certification for Total Hip and Total Knee Replacement as well as certification for hip fracture.

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